## Form **8937**(December 2011) Department of the Treasury Internal Revenue Service

## Report of Organizational Actions Affecting Basis of Securities

► See separate instructions.

OMB No. 1545-2224

| Part I Reporting I  | ssuer                   |  | <del>-</del>   | <u>'</u>   |  |  |  |  |
|---|-------------------------|--|--|--|--|--|--|--|
| 1 Issuer's name   |                         | 2 Issuer's employer identification number (EIN)              |  |  |  |  |  |  |
|   |                         |  |  |  |  |  |  |  |
| Atlas Corp.   |                         | 98-1529261   |  |  |  |  |  |  |
| 3 Name of contact for add   | ditional information    | 4 Telephon   | e No. of contact   | 5 Email address of contact                                 |  |  |  |  |
|   |                         |  |  |  |  |  |  |  |
| Atlas Corp. Investor Relati   |                         | +1-604-638-2575  | IR@atlascorporation.com                                      |  |  |  |  |  |
| 6 Number and street (or P   | .O. box if mail is not  | 7 City, town, or post office, state, and Zip code of contact |  |  |  |  |  |  |
| 00 D 1 1 0  |                         |  |  |  |  |  |  |  |
| 23 Berkeley Square  8 Date of action  |                         | 9 Class  | London, United Kingdom, W1J 6HE assification and description |  |  |  |  |  |
| O Date of action  |                         | Jolass   | incation and description                                     |  |  |  |  |  |
| November 1, 2021  |                         | Sprips H   | Series H Preferred Shares                                    |  |  |  |  |  |
| 10 CUSIP number 11 Serial number(s)   |                         |  | 12 Ticker symbol 13 Account number(s)                        |  |  |  |  |  |
|   | ,                       | ( )  |  | `'   |  |  |  |  |
| Y0436Q141   |                         |  | ATCO/PH  |  |  |  |  |  |
|   | nal Action Attac        | ch additional  | statements if needed.  | See back of form for additional questions.                 |  |  |  |  |
| 14 Describe the organization  | tional action and, if a | applicable, the  | date of the action or the d                                  | late against which shareholders' ownership is measured for |  |  |  |  |
| the action ► During   | 2021, Atlas Corp. d     | leclared the fo  | ollowing cash distribution                                   | ns per share to the Series H preferred shareholders of     |  |  |  |  |
| record as of the dates spec   | cified below:           |  |  |  |  |  |  |  |
|   |                         |  |  |  |  |  |  |  |
| \$0.492188 per share held a   | is of January 29, 20    | 021 (Q1 distrik  | outions)   |  |  |  |  |  |
| \$0.492188 per share held a   |                         |  |  |  |  |  |  |  |
| \$0.492188 per share held a   | is of July 29, 2021 (   | Q3 distribution  | ons)   |  |  |  |  |  |
| \$0.492188 per share held a   | is of October 29, 20    | )21 (Q4 distrik  | outions)   |  |  |  |  |  |
|   |                         |  |  |  |  |  |  |  |
|   |                         |  |  |  |  |  |  |  |
|   |                         |  |  |  |  |  |  |  |
|   |                         |  |  |  |  |  |  |  |
| 15 Describe the quantitat   | ive effect of the ora   | anizational act  | ion on the basis of the sec                                  | urity in the hands of a U.S. taxpayer as an adjustment per |  |  |  |  |
|   |                         |  |  | and accumulated earnings and profits of a corporation      |  |  |  |  |
| reduce the basis of the sha   |                         |  |  |  |  |  |  |  |
| The Q4 year-to-date distrib   |                         | · · · · · · · · · · · · · · · · · · ·                        |  |  |  |  |  |  |
|   |                         |  |  | cimately reduced as follows:                               |  |  |  |  |
| \$0.00 per share held as of   | January 29, 2021        |  |  |  |  |  |  |  |
| \$0.00 per share held as of   | April 29, 2021          |  |  |  |  |  |  |  |
| \$0.00 per share held as of   | July 29, 2021           |  |  |  |  |  |  |  |
| \$0.00 per share held as of   | October 29, 2021        |  |  |  |  |  |  |  |
| Note that the Q4 year-to-date 2021 basis reduction is based on the 2021 forecasted earnings and profits, which are estimates and subject to |                         |  |  |  |  |  |  |  |
| change as the year progresses.  |                         |  |  |  |  |  |  |  |
| The actual basis reduction  | will be determined      | l once the 202   | 21 earnings and profits co                                   | omputations are completed.                                 |  |  |  |  |
|   |                         |  |  |  |  |  |  |  |
|   | •                       |  | • •  | ulation, such as the market values of securities and the   |  |  |  |  |
| valuation dates ► Based on Atlas Corp.'s current and accumulated earnings and profits, a portion of the distributions per share             |                         |  |  |  |  |  |  |  |
| were paid out of current and accumulated earnings and profits as follows and are allocated in order of cash distributions:                  |                         |  |  |  |  |  |  |  |
| ¢0.402100 non abona bald a  | f lam                   | 101  |  |  |  |  |  |  |
| \$0.492188 per share held as of January 29, 2021  |                         |  |  |  |  |  |  |  |
| \$0.492188 per share held as of April 29, 2021<br>\$0.492188 per share held as of July 29, 2021   |                         |  |  |  |  |  |  |  |
| \$0.492188 per share held a   |                         | 121  |  |  |  |  |  |  |
| ψυ.472 του per Stidite field a  | 13 01 OCTOBEL 29, 20    | JZ 1   |  |  |  |  |  |  |
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|-------------------|----------|---|---|--------------------|--|
| Par               | i II 🔃   | Organizational Action (continued                        |   |                    |  |
|                   |          |   |   |                    |  |
| 17                | List the | applicable Internal Revenue Code section                | n(s) and subsection(s) upon which the tax tr          | eatment is base    | d ► IRC 316 and 301(c)                   |
|                   |          |   |   |                    |  |
|                   |          |   |   |                    |  |
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|                   |          |   |   |                    |  |
| 18                | Can an   | v resulting loss be recognized? ► For US                | 6 federal income tax purposes, the distril            | outions will not   | result in any tax loss for any           |
|                   |          | erred shareholder of Atlas Corp.                        | Trade an income tax par posses, the area in           | <u> </u>           | result in any tax less ret any           |
| 00.10             | 3 p. o   | orred erial erial der er raide eer pr                   |   |                    |  |
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|                   |          |   |   |                    |  |
| 19                | Provide  | any other information necessary to imple                | ment the adjustment, such as the reportable           | e tax year ► The   | e reportable tax year is 2021.           |
|                   |          |   |   |                    |  |
| Share             | holder   | s as of the following dates of record she               | ould reduce the basis of each share held              | on those dates     | s, by the following amounts              |
| per sl            |          | <u>.</u>  |   |                    |  |
| \$0.00            | per sh   | are held as of January 29, 2021                         |   |                    |  |
| \$0.00            | per sh   | are held as of April 29, 2021                           |   |                    |  |
| \$0.00            | per sh   | are held as of July 29, 2021                            |   |                    |  |
|                   |          | are held as of October 29, 2021                         |   |                    |  |
|                   |          |   |   |                    |  |
|                   |          |   |   |                    |  |
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|                   |          |   |   |                    |  |
|                   | Und      | er penalties of perjury, I declare that I have example. | mined this return, including accompanying sched       | ules and statemer  | nts, and to the best of my knowledge and |
|                   | belie    | 100 1000  | f preparer (other than officer) is based on all infor | mation of which pr | eparer has any knowledge.                |
| Sign              |          | Isnachen (Isnachen)                                     |   |                    |  |
| Here              | Sign     | ature >   |   | Date ▶ Decem       | nber 13, 2021                            |
|                   |          |   |   |                    |  |
|                   | Print    | your name ► GRAHAM TALBOT                               |   | Title ► CFO        |  |
| Paic              |          | Print/Type preparer's name                              | Preparer's signature                                  | Date               | Check if PTIN                            |
|                   |          |   |   |                    | self-employed                            |
| Preparer Use Only |          | Firm's name   |   | •                  | Firm's EIN ▶                             |
| <b>-36</b>        | Ciny     | Firm's address ▶  |   |                    | Phone no.                                |

Send Form 8937 (including accompanying statements) to: Department of the Treasury, Internal Revenue Service, Ogden, UT 84201-0054